

Provost's Report

University Faculty Senate
Winter Plenary
January 22, 2016





Leveraging Systemness in Times of Crisis

System-wide resource team(s)

Experienced VPSAs/Counselors

Leveraging faculty expertise

Temporary loan of police officers

Advancing System CDO to Vice Chancellor & CDO

Expedited Implementation of Diversity Plan
Guidance / Related Campus Support

SUNY Excels Performance Framework

DIVERSITY AND INCLUSION

A

Access

C

Completion

S

Success

I

Inquiry

E

Engagement

COMPLETION AGENDA

IMPACT ON
STATE AND
NATIONAL
CHALLENGES

SUNY Excels Metrics

Extensive Consultation Over Two-Year Period
System-wide Steering Committee Narrows 200+ Metrics to 17

ACCESS

1. Full Enrollment Picture
2. NYS Residents Served by SUNY
3. Diversity
4. Capacity - programs and courses

COMPLETION

5. Completions
6. Student Achievement / Success (SAM)
7. Graduation Rates
8. Time to Degree

SUCCESS

9. SUNY Advantage (Applied Learning, Multi-Cultural Experiences, Student Supports)
10. Financial Literacy

INQUIRY

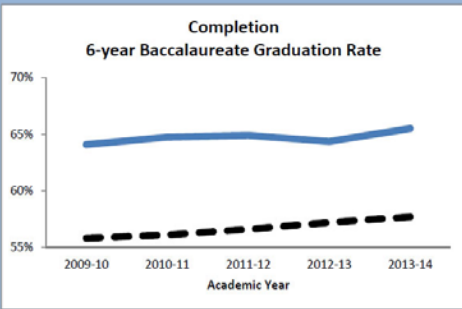
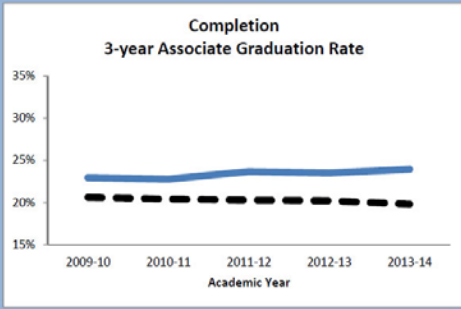
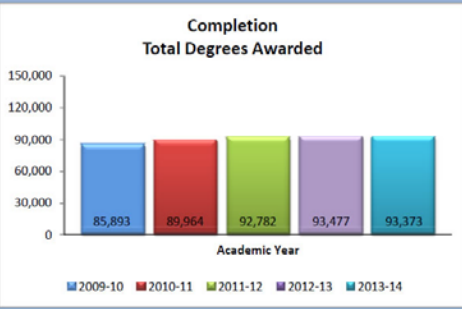
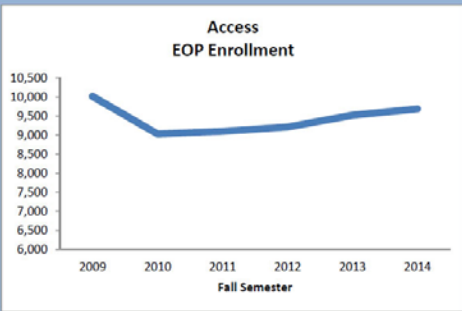
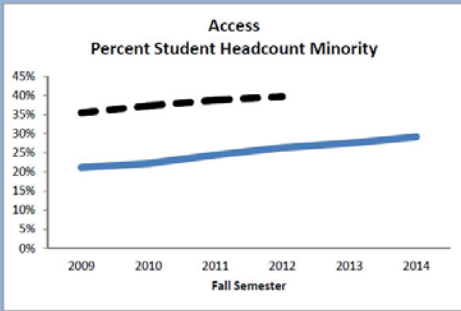
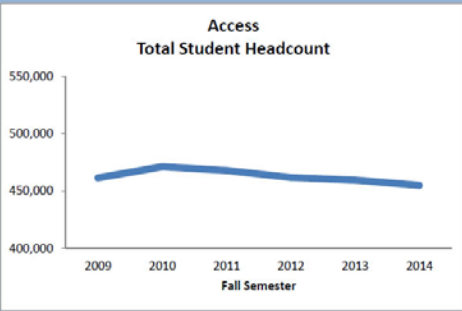
11. Total Sponsored Activity
12. Courses in SIRIS that include hands-on research, entrepreneurship, etc.
13. Scholarship, Discovery and Innovation

ENGAGEMENT

14. START-UP New York and beyond (businesses started / jobs created)
15. Alumni / Philanthropic Support
16. Civic and Community Engagement
17. Economic Impact

Performance Improvement Plans

SUNY Excels: Data Graphics with National Benchmarks



PIP Highlights – Doctoral Sector

Sector Plan Goals for 2020-21

- Outpace national benchmark for first-year retention at 92% (compared to 85% nationally)
- Improve six-year graduation rates to 78% (compared to 64% nationally)
- Reduce student default rates to 3%—less than half of the national benchmark (7.6%)
- Grow research volume by 27%
- Increase alumni giving rates by 41%

PIP Highlights -- Comprehensives

Sector Plan Goals for 2020-21

- Achieve 86% first-year retention (compared to 77% nationally)
- Set a six-year graduation rate to exceed the national benchmark by 20 percentage points (67% vs. 47%)
- Reduce student default rates to no more than 4.3% (compared to the national figure of 7.6%)
- Strategic marketing goals to address enrollment challenges: online growth, increased certificates

PIP Highlights: Technology Colleges

Sector Plan Goals for 2020-21

- Increase the three-year associate graduation rate to 40%, exceeding the rate for similar institutions by more than 10 percentage points
- Reduce student default to 6.9% as compared to the national rate for similar institutions (11.7%)
- Increase alumni giving to 64% participation

PIP Highlights – Community Colleges

Sector Plan Goals for 2020-21

- Setting ambitious targets for retention (67%, compared to 60% nationally)
- Achieving a three-year graduation rate of 28% (as compared to the national benchmark of 19%)
- Attracting external dollars with a combined goal of nearly \$150 million in sponsored activity and philanthropic support
- Strengthening and expanding EOP
- Strategic marketing goals to address enrollment challenges: online growth, increased certificates



PIP Next Steps: Leveraging Systemness to Support Student Success

Investment and Performance Fund

**\$55.0M: NY-SUNY
2020**

- Bonded Capital
- Would support physical infrastructure needs

**\$18.0M: Investment and
Performance Funding**

- Would support new program development or adjustments to existing programs

**\$9.5M: Empire
Innovation Program**

- Strategic repurposing of existing funding

**\$9.0M: Enabling
Support**

- Guided and limited investment through cash investment or cost avoidance

\$4.4M: EOP Add

- Would be used for innovative or expanded opportunity programs

**\$4.1M: Open SUNY
Loans**

- Strategic and expanded use of existing SUNY loan program

System/Campus Implementation Teams

*A System/Campus Implementation Team
for Each Area of Focus:*

**Diversity, Equity and
Inclusion**



**Student Completion
and Success**



**Impact State and
Global Challenges**





“SUNY is Maturing as a System”

There are real successes to build upon.

There are challenges to be addressed.

We must leverage our strengths as a System.

In some cases, we must change our thinking.

We have to move beyond competing with one another.

We have to compete at the level or beyond that of our aspirational peers.



Implementation Team: Overarching Goals

- **Engage campuses to reach a shared understanding about participation in each priority area**
 - Built on commitments made in PIPS, Investment Fund awards, and participation in existing System initiatives
 - Priority focus on reaching 150,000 degrees granted by 2025/26
- **Provide tools and best practices to assist with implementation**
- **Conversations by sector and region to identify opportunities for support/collaboration**

Implementation Team Work Linked to Key Initiatives

SUNY Ready

1. Cradle to career partnerships
2. NYS Master Teacher
3. Teach NY
4. Early College High Schools
5. Improved advising in high schools
6. Universal Diagnostic
7. College readiness tool

SUNY Retain

1. SmartTrack
2. DegreeWorks
3. Improved college advising
Open SUNY
4. Remedial pathways
5. Communities of Completion
6. Early Alert Tools
7. Finish in Two
8. Applied learning
9. Workforce development
10. Seamless transfer
11. Finish in Four

SUNY Reward

1. Badges / non-traditional credentialing
2. Certificates
3. Degrees
4. Career / Job
5. Economic Development

Micro-Credentialing Task Force

- **There are many definitions for micro-credential; is adopting a common nomenclature at SUNY possible?**
- **How do we ensure quality, that the credential (credit, digital badge, certificate) is meaningful?**
- **How do we leverage SUNY expertise to offer these in-demand, innovative, learning models?**
- **What are the relevant State and Federal regulations to consider?**

Open SUNY 2.0

Redefining what the “open” in Open SUNY means

Optimized
Personalized
Education
Network



World Class Infrastructure

“Data SUNY” Extends U Center Data
Access/Analytic Capability to:

64 SUNY Campuses

**SUNY WIDE
PREDICTIVE
ANALYTICS**

SUNY-Wide Intellectual Capability

**Faculty
Researchers**

**Information
Technologists**

**Institutional
Researchers**

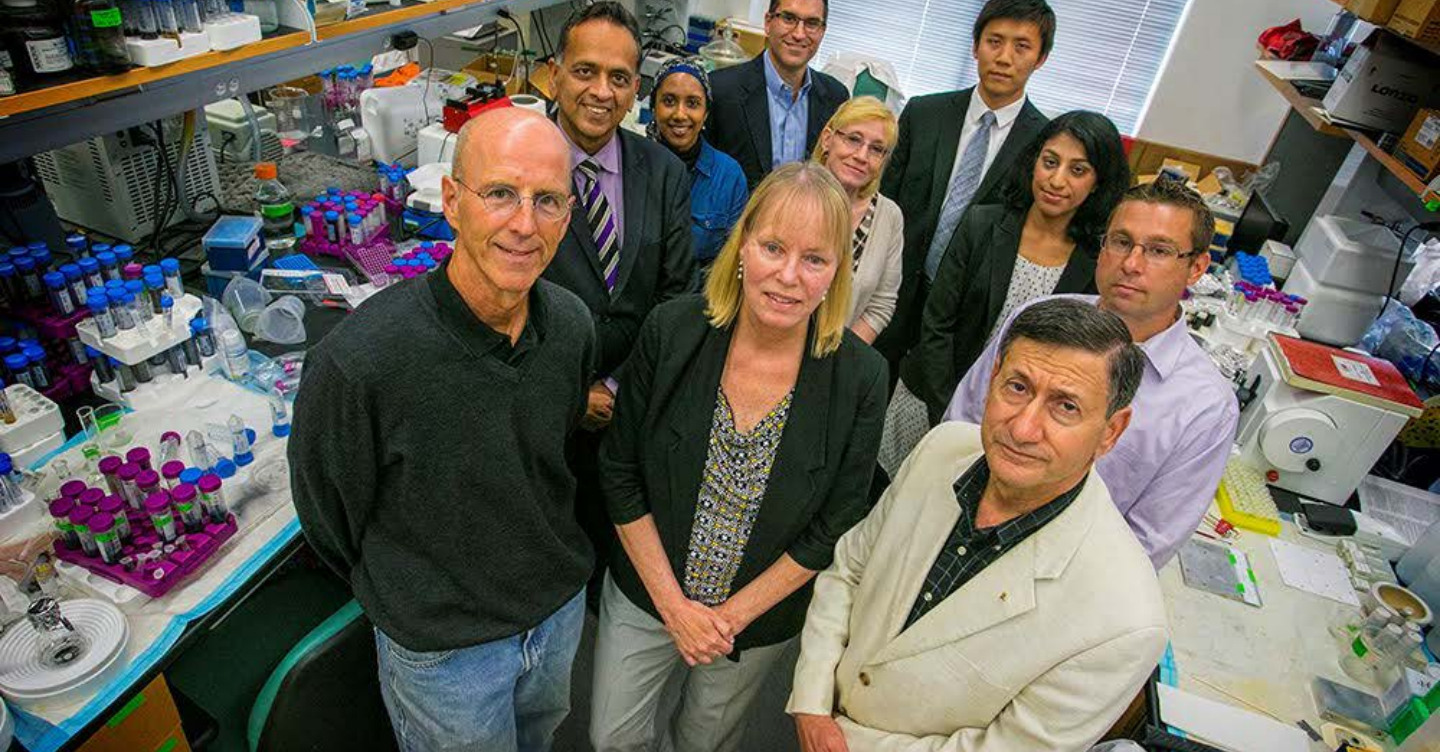
SUNY PATH

Predictive

Analytics

Transforming

Higher Education



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