Faculty Senate
Spring 2013 Plenary

Brian Hutzley- Vice Chancellor & CFO

May 3, 2013
Syracuse, NY
Budget Highlights -- Operating

• State Operated Campuses:
  – Continues Maintenance of Effort legislation passed in June 2011
  – Sufficient appropriation authority to expend self-generated revenue such as tuition and fees
  – All tuition levels are expected to increase for 2013-14

• Statutory Colleges:
  – Appropriation levels continued at 2012-13 amounts
University Wide Programs

- $2.2M in additional funding for specific programs:
  - $994,160 for the Advanced Technology Training and Information Networking (ATTAIN) Labs
  - $632,400 for the Educational Opportunity Program (EOP)
  - $333,000 for the Stony Brook Marine Animal Disease Laboratory
  - $250,000 for the Cornell Veterinary School
Hospitals

• No additional State Tax support for the three SUNY hospitals (funded provided at $60M)
• The $27.8M “restoration” to be funded from short-term campus savings related to the deficit reduction leave, at the discretion of the SUNY Board of Trustees
• Requirement for sustainability plan for Downstate Medical, prepared in consultation with the community, stakeholders, and the Executive branch, including DOB and Department of Health
• SUNY and Downstate are working closely to determine next steps
Community Colleges

- For second year in a row, Base Aid increase of $150 per FTE
  - $21.5M total
  - Increases rate from $2,272 to $2,422 per FTE
- $5.4M in funding for:
  - Job Linkage Incentive Funding Program ($3M)
  - Graduation, Achievement, and Placement Program (GAP) ($1.7M)
  - Restoration funding for the Child Care Program ($0.7M)
- Several key recommendations of the SUNY/CUNY Chargeback Report included in legislation:
  - Develop standard residency form
  - Develop on-line training program and assist in developing/implementing an on-line or electronic billing system chargebacks
  - Uniform methodology for the calculation of chargeback rates to be phased in over five years starting in 2014-15
Budget Highlights – Capital

• Agreement was reached on the following items included in the Executive Budget:
  – $60.0M for campus-wide projects at Stony Brook
  – Transfer language related to NY Network
  – $88.0M in campus financed debt for the University at Albany’s NY-SUNY 2020 project
  – $250.0M for gift-related spending authority related to NY-SUNY 2020
  – $50.0M in pay-as-you-go Residence Hall capital funding
  – The creation of a new financing structure for the SUNY State-Operated Residence Hall program
  – $38.5M (State Share) for Community College capital projects with approved sponsor resolutions
  – Providing $55.0M for Round III of NY-SUNY 2020
    • The four University Research Centers are excluded from participating in this round

• In addition:
  – The budget agreement creates the State and Municipal Facilities Program, which allows for financing of various capital projects at agencies, including SUNY, at the approval of the Director of the Budget. No directions currently exist for applying for funding under this $385.0M lump appropriation
Environment for Annual Capital Budget Request

**Ongoing Stewardship**
- SUNY is responsible for 2,851 buildings encompassing 101.2 million GSF with an average age of 41.9 years
- SUNY has a vast array of physical infrastructure on the State-operated campuses. For example:
  - 429 athletic fields,
  - 124 miles of electrical distribution systems, and
  - 265 miles of roadway
- SUNY made prudent investments at its State-operated campuses over the last five years, which slightly reduced the backlog of deteriorated conditions in 2011. Without these investments, backlog would have grown to $5.3B

**Over Arching Goals**
- Address ongoing critical maintenance renewal needs in order to keep facilities in a state of good repair and prevent backlog from growing
- Build institutional-grade structures with backup systems for disaster preparedness and occupant safety and sheltering
- Repurpose facilities to maximize use of existing buildings and reduce carbon footprint

**State’s Fiscal Environment**
- Debt Cap legislation
- Competing infrastructure needs
Planning & Approach

- Multi-year capital facility investment plan addressing both academic mission and building renewal needs.
- System-wide plan driven by Facility Master Plans (FMPs) reviewing mission, programmatic space demands, facilities condition, and subsequent capital improvement needs for each campus.
- Campus prioritization and ‘right sizing’ of identified needs into a manageable and affordable capital plan of construction improvements.
- Evaluation of individual campus capital plan proposals within context of SUNY system-wide strategic management plans.

Funding

- The funding is largely through the Personal Income Tax (PIT) bond program.
- State pays associated debt service costs.

Goals

- Identify capital projects that support systemness and advance strategic and academic and research goals within the context of SUNY’s overall strategic enrollment/academic management plan.
- Develop a state of good repair and fulfill the campus mission within the SUNY context.
- Support SUNY strategic mission by providing a wide variety of educational facilities that respond to changing enrollments, contemporary pedagogy, and the corresponding programmatic space needs.
- Provide a quality educational environment by maintaining and improving the condition of the existing buildings and infrastructure.
Shared Services
The Vision

Access, Completion and Success

- Improving core services across campuses for students, faculty and staff
- Meeting and exceeding our students’ expectations for seamless student services.
- Appropriately realigning funding to meet the goals outlined in SUNY’s vision
The Vision

The New Model = Working Together

*Multidimensional*

Campus to Campus
Regionally
System-wide
Locally
Across the State
Nationally
The Goal

Over the next 3 years, SUNY will shift 5% of our spending to direct instruction and student services, resulting in $100M being reinvested.

• Campus Based Priorities
• Student Centered Strategies
• Savings Remain at Source
• Investment in savings will be required

**Year 1**: $20M redirected – 20% of $100M goal
Major Themes:

1. New faculty hires
2. Financial aid programs, tuition credits, and scholarships
3. Career development programs and staffing
4. Tutoring and academic advisement
5. New academic and instructional equipment
Beyond Savings

• Service Excellence
• Innovation
• Quality Improvements
• Efficiencies
• Best Practices
• Savings and Reinvestments
System Priorities

**Strategic Sourcing:**
- Campus to Campus
- Regional
- SUNY-wide
- SUNY/NYS

**IT Transformation:**
- Seamless Student Information Systems
- Business Intelligence
- Standardization of Campus-based Software
- Infrastructure and Technology

**Centers of Excellence:**
- Transaction Processing Center
- Functional Expertise
- Regional Hubs

**Campus Alliance Networks:**
- Administrative Alliances
- Campus to Campus Initiatives
- Regional Initiatives
System Priorities

IT Transformation:
- Seamless Student Information Systems
- Business Intelligence
- Standardization of Campus-based Software
- Infrastructure and Technology Center

- Seamless Student Information Systems
The Vision

• S4 GOALS

- Seamless Access and delivery of student services on a System-wide level
- Enable Consistent Student Services broadly across the University
- Provide Consistent Information and Improved Analytics for Decision-Making at the Campus and at SUNY
- To achieve a more cost-effective delivery of services
- To enable students greater System-wide opportunities toward Degree Completion
- Facilitates System-Wide Use Cases and opportunities for shared services including:

- ✓ Open SUNY
- ✓ Reverse Transfer
- ✓ Cross-registration
- ✓ Seamless transfer
- ✓ SUNY-wide student tracking through graduation
- ✓ Single University identity
- ✓ University-wide degree planning
- ✓ Business Intelligence
- ✓ Smart Track
- ✓ Common student billing
- ✓ Early Warning
- ✓ Housing Management
- ✓ LMS integration
- ✓ Part-time Financial-Aid
SUNY Seamless Student Information Systems (S^4)

Seamless, Consistent, and Improved System-Wide Services

Seamless SIS Solution(s)

Core Business Processes

Consistent Data
Phases for Standard Data Definitions

Phase I
- Student IR data (IR subset of Student data)
- HR Person data

Phase II
- Admissions data
- Recruitment/Prospecting data

Phase III
- Remainder of Student data – plus transcripts, athletic requirements
- Course/Section and Degree data

Phase IV
- Financial Aid data
- Finance data – general ledger
- Student Accounts data – billing, e-billing, payments, accounts receivable

Phase V
- College data
- Housing, Student Health Services, Faculty data, ...
- Alumni data
Seamless Student Information System (S^4)

Current SUNY SIS Solutions:
- 44—Ellucian Banner Campuses
- 5—Ellucian Colleague Campuses
- 2—Ellucian PowerCampus Campuses
- 4—PeopleSoft Campuses
- 5—None-of-the-above Campuses

SUNY-Preferred SIS Solution:
- Ellucian Banner

SUNY-Supported SIS Solutions:
- Ellucian: Colleague, and PowerCampus
- PeopleSoft Campus Solutions
SUNY Seamless Service Vision

SUNY Wide Services Layer

- Degree Planning
- Open SUNY
- Transfer mobility
- Course Finder
- Mobile Services
- Student Billing

* Examples

API - Interface Layer

- Banner
- Colleague
- PowerCampus
- Peoplesoft
- LMS

SUNY Student Information Systems alternatives
Communications Plan

• E-Newsletters
  – Highlighting system and campus-led projects
  – Features on Harnessing Systemness Events
  – Include other upcoming events and meetings

• Committee and Project Websites
  – Shared Services Steering Committee Website
  – SUNY-led Project Website
Harnessing Systemness: Regional Discussions on Efficiency and Excellence

• Regional Showcases
• Organized by geographic region
• Attended by Campus Presidents, CAOs, CBOs, CIOs, Deans, Faculty, Directors, Student Government Representatives
• Fosters greater regional collaboration and networking
• Forum to celebrate successes and discuss creating greater operational efficiencies and improving service excellence
• Schedule:
  – SUNY Cortland: Wednesday, January 30, 2013
  – SUNY Canton, Potsdam: Tuesday, June 2013
  – August 2013: Metro NY/Long Island
  – October 2013: Capital District/Hudson Valley
  – November 2013: Western Region
Communications Plan

• Video Chats & Blog Posts
  – Answer 5 most frequently asked questions:
    • What is Shared Services?
    • Who does Shared Services effect?
    • When will this happen?
    • Where are these decisions being made?
    • Why are we doing it?
  – Written and hosted by members of Shared Services Steering Committee and the Board of Trustees

• Webinar Series
  – Kickoff with Broad Overview
  – Organized by functional area
  – Deeper discussion of specific topics to follow
HARNESSING SYSTEMNESS: DISCUSSIONS ON EFFICIENCY AND EXCELLENCE AN OVERVIEW OF SHARED SERVICES INITIATIVES

Upcoming Webinars

**Wednesday, May 8 at 11:00 am – Noon**
Transaction Processing Center (TPC) with Laura Stetson

**Friday, May 10 at 10:00 am – 11:00 am**
Strategic Sourcing with Tom Hippchen & Michele Feathers

To register for these free webinars, visit [http://www.cvent.com/d/8cqvsd](http://www.cvent.com/d/8cqvsd)

Direct your comments and questions to: [SharedServicesLiaisons@suny.edu](mailto:SharedServicesLiaisons@suny.edu)
HARNESSING SYSTEMNESS: DISCUSSIONS ON EFFICIENCY AND EXCELLENCE AN OVERVIEW OF SHARED SERVICES INITIATIVES

Archives available via: https://sas.elluminate.com/mrtbl?suid=M.FD81857329FDCC4551AD9B51597BD7&sid=2012301

- **Thursday, March 20 at noon – 1 pm**
  Shared Services Webinar Series Kickoff with Brian Hutzley

- **Friday, March 22 at 10 am – 11 am**
  Business Intelligence (BI) with Joe Gardiner

- **Monday, March 25 at 10 am – 11 am**
  Statewide Smart Track with Patricia Thompson

- **Tuesday, April 16 at noon – 1 pm**
  SUNY-wide Data Dictionary with Jean Boland

- **Thursday April 18 at Noon – 1:30 pm**
  MWBE with Pam Swanigan

- **Wednesday, April 24 at 10:00 am – 11:00 am**
  HR and Payroll with Julie Petti

- **Wednesday, May 1 at Noon – 1:00 pm**
  SUNY Seamless Student Information System (S4) with Dave Powalyk
NYSUNY 2020

• Round 2 in process
  – Review team in place: Governor’s Office, Division of the Budget, SUNY, Empire State Development
  – Final approval and funding levels by the Chancellor

• Round 3
  – TBD
Questions