Operating Budget Summary

• 2012-13 General Fund Support essentially flat from 2011-12
  – Slight increase in general fund support for State-Operated campuses
  – Community College per FTE funding level of $2,122 maintained
  – State support for three University Hospitals maintained at 2011-12 level
  – Statutory colleges at Cornell and Alfred University funded at 2011-12 levels
  – Adequate appropriation level to recognize $300 resident undergraduate tuition increase also recommended*

*UG tuition increase is in accordance with second year of five year rational tuition plan
State-Operated Colleges

- Addition of $3.8M from 2011-12 levels for certain collective bargaining costs at State-operated colleges
- No additional funding for general inflation (Requested $4M)
- University-Wide program funding realignment recognized
- Mid-year funding increase of $2.95M for ATTAIN & EOP continued
- Funding for last installment of tuition share ($16.5M to bring to 50%) not included
- Requested funding for SUNY Works strategic initiatives of $40M not included
Community Colleges

- Base Operating aid of $2,122 per FTE student from 2011-12 maintained*
- Slight decrease in appropriation reflects changes in enrollment
- Rental Aid increased by $406K (3.6%)
- $653K (39%) reduction in funding for Community College Child Care Centers (reflects removal of legislatively-added funding)
- Funding to increase state-support over five years to 33% ($21.5M or $205/FTE) not included

*State Aid for 2011-12 budgeted at 24.8% of net operating costs
SUNY Works & State-Wide Strategic Priorities

• Variety of SUNY Works initiatives linked to NY’s economic revitalization already in place, including:
  – Strive/Cradle-to-Career
  – Support for small business and entrepreneurship (SBDCs)
  – Encouraging technology development and commercialization

• To further these initiatives, SUNY will seek partnerships with other agencies and organizations
University Hospitals

• Maintains State support at 2011-12 level ($60M)
  – 2011-12 funding level had represented a reduction of $68.7M from 2010-11 level
  – Additional requested support for fringe benefit differential of $55.6M not included
  – Total Fringe Differential is $170M +
Tuition Assistance Program (TAP)

• 2012-13 Executive Budget maintains current formulas for allocating TAP awards
• Recommended appropriation reflects impact from second year of tuition increases enacted in NY SUNY 2020 legislation during 2011 fiscal year
2012-13 Executive Budget- Statutory Colleges

- Funding flat from 2011-12 levels at $129.3M
- Alfred-Ceramics OTPS requested increase of $245K not included
- Cornell requested collective bargaining and general inflation increases of $2.3M not included
- Cornell requested additional funding for program expansions in Veterinary Medicine, Agricultural Innovation, & Improved Collaboration totaling $7M not included
- Cornell Cooperative Extension formulaic OTPS increase of $743K not included
## Summary of 2012-13 Executive Budget

<table>
<thead>
<tr>
<th>2012-13 State Tax Support (Millions of dollars)</th>
<th>2011-12 Adjusted Base</th>
<th>2012-13 Budget Request</th>
<th>2012-13 Change from 2011-12 (Millions of dollars)</th>
<th>% Change from 2011-12</th>
<th>Change from Budget Request</th>
<th>% Change from Budget Request</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Summary</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>State Operated Campuses</td>
<td>832.3</td>
<td>896.5</td>
<td>639.2</td>
<td>6.9</td>
<td>(57.3)</td>
<td>-6.4%</td>
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<tr>
<td>Statutory Campuses</td>
<td>129.3</td>
<td>138.8</td>
<td>129.3</td>
<td>-</td>
<td>(9.5)</td>
<td>-6.8%</td>
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<tr>
<td><strong>Total State Operated</strong></td>
<td>$961.6</td>
<td>$1,035.3</td>
<td>$968.5</td>
<td>6.9</td>
<td>($66.8)</td>
<td>-6.5%</td>
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<tr>
<td>Cornell Cooperative Extension</td>
<td>3.9</td>
<td>4.7</td>
<td>3.9</td>
<td>-</td>
<td>(0.8)</td>
<td>-17.0%</td>
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<tr>
<td>Hospital Support</td>
<td>60.0</td>
<td>115.6</td>
<td>60.0</td>
<td>-</td>
<td>(55.6)</td>
<td>-48.1%</td>
</tr>
<tr>
<td>Community Colleges</td>
<td>441.4</td>
<td>465.0</td>
<td>434.2</td>
<td>(7.2)</td>
<td>(30.8)</td>
<td>-6.6%</td>
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<tr>
<td>General State Charges</td>
<td>213.0</td>
<td>213.0</td>
<td>213.0</td>
<td>-</td>
<td>-</td>
<td>0.0%</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>$1,679.9</td>
<td>$1,833.6</td>
<td>$1,679.6</td>
<td>($0.3)</td>
<td>($154.0)</td>
<td>-8.4%</td>
</tr>
</tbody>
</table>
2012-13 Capital Budget- New Appropriations

• Educational Facilities
  – $550M in Critical Maintenance funding
  – Represents 5\textsuperscript{th} of 5 annually expected amounts totaling $2.75B

• NY SUNY 2020
  – $215M approved funding campus financed debt at SUNY Buffalo
  – $184M in gift related spending authority for SUNY Buffalo & SUNY Stony Brook

• State-Operated Residence Halls
  – $45M in pay as you go funding
  – No additional debt-financed funding provided due to concerns with State’s ability to issue debt

• Community Colleges
  – $86.97M in funding provided
  – Represents 50\% State share for Community College projects with local sponsor support

• Hospitals
  – No additional debt-financed funding provided due to concerns with State’s ability to issue debt
$100M of Savings

5%
Shifting Administrative Cost Savings to Instruction

Through its shared services initiative, SUNY will reduce administrative costs and move those resources toward direct instruction and student services. Over the next 3 years, all SUNY campuses will shift—at minimum—5% of their administrative spending to direct instruction and student services, resulting in $100M being reinvested.

Faculty! Advising! Tutoring! Labs!
Savings will come from four main areas
Strategic Sourcing

Working with the State of New York (DOB/OGS) and Accenture Consulting Group we will use our combined buying power to drive savings.
IT Transformation

A complete transformation of how we manage and use IT will not only drive savings but increase our overall service levels provided to our students and the campuses.
Transaction Processing

Transaction based processes will provide improved service at a reduced costs for payroll, benefits, accounts payable, travel, and other basic administrative functions.
• Savings will come from four main areas:
  – Strategic Sourcing - Working with the State of New York (DOB/OGS) and Accenture Consulting Group we will use our combined buying power to drive savings.
  – IT Transformation – As outlined below a complete transformation of how we manage and use IT will not only drive savings but increase our overall service levels provided to our students and the campuses.
  – Regional/Centralized Administrative Centers - Transaction based processing will provide improved service at a reduced costs for payroll, benefits, accounts payable, travel, and other basic administrative functions.
  – Campus Alliance Network - Launched in August 2011, the Campus Alliance Network’s partners campuses to achieve savings, efficiencies and improved services. Working together the campuses establish their own plans, but as a System we share in our successes and best practices.
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Questions?